arlsberg Malaysia

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the Forty-Fourth (44th) Annual General Meeting of the Company will be held at Sime Darby Convention Centre, Ballroom 2 & 3, First Floor, 1A, Jalan Bukit Kiara 1, 60000 Kuala Lumpur on Thursday, 24 April 2014 at 11.00 a.m. for the following purposes:

AGENDA: Ordinary Bu

- To receive the Audited Financial Statements for the financial year ended 31 December 2013 together with the Directors' and Auditors' reports thereon. 1 Ordinary Resolution 1
- the payment of a Final and Special Single Tier Dividend of 56 sen share in respect of the financial year ended 31 December 2013. Ordinary Resolution 2 RM0.50
- To approve the payment of Directors' fees of RM168,000 for the financial year ended 31 December 2013. Ordinary Resolution 3 3
- To re-appoint Messrs KPMG as Auditors of the Company and to authorise the Directors to fix their remuneration. Ordinary Resolution 4 2

To consider, and if thought fit, to pass the following Resolutions:-. 5.

BE-FLECTION OF DIRECTORS

- (a) THAT Graham James Fewkes, who retires pursuant to Article 92(a) of the Articles of Association of the Company, be and is hereby re-elected as Director of the Company. Ordinary Resolution 5
- (b) THAT Henrik Juel Andersen, who retires pursuant to Article 92(e) of the Articles of Association of the Company, be and is hereby re-elected as Director of the Company. Ordinary Resolution 6
- THAT Christopher John Warmoth who retires pursuant to Article 92(e) of the Articles of Association of the Company, be and is hereby re-elected as Director of the Company. Ordinary Resolution 7
- 6. To consider, and if thought fit, to pass the following Resolutions in accordance with Section 129 of the Companies Act, 1965:-

RE-APPOINTMENT OF DIRECTORS

- (a) THAT pursuant to Section 129 of the Companies Act, 1965, Dato' Lim Say Chong who is over the age of seventy (70) years, be and is hereby re-appointed as Director of the Company and to hold office until the conclusion of the next Annual General Meeting of the Company. Ordinary Resolution 8
- (b) THAT pursuant to Section 129 of the Companies Act, 1965, Datuk M.R. Gopala Krishnan C.R.K. Pillai who is over the age of seventy (70) years, be and is hereby re-appointed as Director of the Company and to hold office until the conclusion of the next Annual General Meeting of the Company. Ordinary Resolution 9
- To consider, and if thought fit, to pass the following Resolutions, with or without modifications, as Ordinary Resolutions of the Company:

AUTHORITY FOR DIRECTORS TO ISSUE SHARES PURSUANT TO SECTION 132D OF THE COMPANIES ACT, 1965

132D OF THE COMPANIES AC 1, 1965 "THAT pursuant to Section 132D of the Companies Act, 1965, the Directors of the Company be and are hereby empowered to issue shares in the Company at any time and upon such terms and conditions and for such purposes as the Directors may in their absolute discretion deem fit provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the issued share capital of the Company for the time being and that the Directors be and are also empowered to obtain approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad and that such authority shall continue to be in force until the conclusion of the next Annual General Meeting of the Company unless revoked or varied by the Company at a general meeting." Ordinary Resolution 10

PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE 8

"THAT subject to the provisions of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the Company and/or its subsidiary companies ("the Group") be and are hereby authorised to enter into and give effect to the recurrent related party transactions of a revenue or trading nature with the related party as set out in Section 2.3(a) of the Circular to Shareholders dated 26 March 2014 ("the Related Party") provided that such transactions are: transactions are:

- (a) necessary for the day-to-day operations;
- (b) undertaken in the ordinary course of business and at arm's length basis and on normal commercial terms which are not more favourable to the Related Party than those generally available to the public; and
- (c) are not prejudicial to the minority shareholders of the Compan

("the Shareholders' Mandate").

THAT such approval shall continue to be in force until:-

(a) the conclusion of the next Annual General Meeting ("AGM") of the Company following this AGM at which the Shareholders' Mandate is passed, at which time it will lapse, unless by a resolution passed at such AGM whereby the authority is renewed; or

- otes: A Member entitled to attend and vote at the meeting is entitled to appoint ONE person as his proxy to attend and vote in his stead at the meeting. A proxin need not be a Member of the Company and the provision of Section 149(1)(b) of the Companies Act, 1965 shall not apply. If a Member having appointed a proxy to attend a general meeting attends such meeting in person, the appointment of such proxy shall be null and void in respect of such meeting and his proxy shall not be entitled to attend such area for the Company is an authorised
- 3
- entitled to attend such meeting. Where a Member of the Company is an authorised nominee as defined in the Securities Industry (Centrol Depositories) Act, 1991 ("SICDA"), it shall be entitled to appoint at least one proxy in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the soid securities account. Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("ombibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each ombibus account it holds.
- Where the Proxy Form is executed by a corporation, it must be either under its Seal or under the hand of an officer or attorney duly authorised.
- Linker under its Seol or under the hand of an officer or attorney duly authorised. The instrument appointing a proxy, together with the power of attorney (if any) under which it is signed or a certified copy thereof, shall be deposited at Level 17. The Gardens North Tower, Mid Valley City, Lingkaran Syed Putro, 59200 Kuala Lumpur, not less than forty-eight (48) hours before the time appointed for holding the meeting or any adjournment thereof.
- adjournment thereof. For the purpose of determining who shall be entitled to attend this meeting, the Company shall be requesting the Bursa Malaysia Depository Sdn. Bhd. to make available to the Company pursuant to Article 50(9)(a) of the Articles of Association of the Company and Paragraph 7.16(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, a Record of Depositors as at 17 April 2014 and only a Depositor whose name appear on such Record of Depositors shall be entitled to attend this meeting.

EXPLANATORY NOTES ON SPECIAL BUSINESS (i) Ordinary Resolutions 5, 6 and 7 – Re-election of Directors

The business on re-election of Directors that is to be transacted at the Annual General Meeting is deemed special pursuant to Article SI of the Articles of Association of the Company.

Ordinary Resolutions 8 and 9 – Re-appointment of Di pursuant to Section 129 of the Companies Act, 1965

The re-appointment of Dato' Lim Say Chong and Datuk M. Gopala Krishnan C.R.K. Pillai, persons over the age of 70 yea as Directors of the Company to hold office until conclusion -the next Annual General Meeting of the Company shall tal effect if the proposed Resolutions are passed by a majority not less than three-fourths (3/4) of such members as beir entitled to vote in person or, where provises are allowed, t proxy, at a general meeting of which not less than 21 day serifying the intention to romones the Besolutions have bea Lowed, by n 21 dove xies are a ot less tha rson or, where pro neeting of which n n to propose the R ی یہی, at a genero ecifying the inte ly given.

(iii) Ordinary Resolution 10 – Authority for Directors to issue shares pursuant to Section 132D of the Companies Act, 1965

This resolution is proposed pursuant to Section 132D of the Companies Act, 1965, and if passed, will give the Directors of the Company, from the date of the above Annual General Meeting, authority to issue shares in the Company up to and not exceeding in total ten per cent (10%) of the issued and poid-up share capital of the Company for such purposes as the Directors deem fit and in the best interest of the Company. This authority, unless revoked or varied at a general meeting, Will expire at the conclusion of the next Annual General Meeting of the Company.

This mandate is a renewal of the last mandate granted to the Directors at the Forty-Third (43rd) Annual General Meeting held on 26 April 2013 and which will lapse at the conclusion of the Forty-Fourth (44th) Annual General Meeting.

As at the date of this Notice, no new shares in the Con were issued pursuant to the last mandate.

ne renewal of this mandate will provide flexibility to the ompany for any possible fund raising activities, including but ot limited to further placing of shares, for purpose of funding ture investment, working capital and/or acquisitions.

- (b) the expiration of the period within which the next AGM after that date is required to be held pursuant to Section 143(1) of the Companies Act ("the Act") (but shall not extend to such extension as may be allowed pursuant to Section 143(2) of the Act); or
- (c) is revoked or varied by resolution passed by shareholders in a general meeting

hichever is the earliest;

AND THAT the Directors of the Company be hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Shareholders' Mandate." Ordinary Resolution 11

PROPOSED NEW SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE q

"THAT subject to the provisions of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the Company and/or its subsidiary companies ("the Group") be and are hereby authorised to enter into and give effect to the recurrent related party transactions of a revenue or trading nature with the related party as set out in Section 2.3(b) of the Circular to Shareholders dated 26 March 2014 ("the Related Party") provided that such transactions and/or arrangements are:-

- (a) necessary for the day-to-day operations;
- (b) undertaken in the ordinary course of business and at arm's length basis and on normal commercial terms which are not more favourable to the Related Party than those generally available to the public; and
- (c) are not prejudicial to the minoritu shareholders of the Company

("the Shareholders' Mandate")

- THAT such approval shall continue to be in force until:-
- (a) the conclusion of the next Annual General Meeting ("AGM") of the Company following this AGM at which the Shareholders' Mandate is passed, at which time it will lapse, unless by a resolution passed at such AGM whereby the authority is renewed; or
- (b) the expiration of the period within the next AGM of the Company after that date is required to be held pursuant to Section 1/3(1) of the Companies Act, 1965 ("Act") (but shall not extend to such extension as may be allowed pursuant to Section 1/3(2) of the Act); or
- (c) revoked or varied by resolution passed by the shareholders of the Company in a general meeting; Company in a gene

whichever is the earliest:

AND THAT the Directors of the Company be hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary to give effect to the Shareholders' Mandate." Ordinary Resolution 12

CONTINUING IN OFFICE AS INDEPENDENT NON-EXECUTIVE CHAIRMAN

"THAT subject to the passing of Ordinary Resolution 8, authority be and is hereby given to Dato' Lim Say Chong who has served as an Independent Non-Executive Director and Chairman of the Company for a cumulative term of more than nine years, to continue to serve as an Independent Non-Executive Director of the Company." Ordinary Resolution 13

To consider any other business of which due notice shall be given in accordance with the Companies Act, 1965 and the Company's Articles of Association. 11.

NOTICE OF DIVIDEND PAYMENT AND CLOSURE OF REGISTER

NOTICE IS HEREBY GIVEN THAT, subject to the approval of the shareholders at the Forty-Fourth (44th) Annual General Meeting to be held on Thursday, 24 April 2014, a Final and Special Single Tier Dividend of 56 sen per RM0.50 share in respect of the financial year ended 31 December 2013 will be payable on 20 May 2014 to shareholders registered in the Register of Members and Record of Depositors at the close of business on 5 May 2014.

A depositor shall qualify for entitlement to the dividends only in respect of:

- (a) Shares transferred into the Depositor's securities account before 4.00 p.m. on 5 May 2014 in respect of ordinary transfers; Shares deposited into the Depositor's securities account before 12.30 p.m. on 30 April 2014 (in respect of shares which are exempted from mandatory
- deposit); and
- (c) Shares bought on Bursa Malaysia Securities Berhad on a basis according to the Rules of Bursa Malaysia Securities B

Lew Yoong Fah (MIA 10936) Lu Kee Chee (LS 0009744) Secretaries

- Shah Alam 26 March 2014
- Ordinary Resolution 11 Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature ("Proposed Renewal of Shareholders' Mandate")
 - The detailed text of ordinary Resolution II on the Prop Renewal of Shareholders' Mandate is included in the Cir to Shareholders dated 26 March 2014 which is encl together with the Annual Report.
- Ordinary Resolution 12 Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature ("Proposed New Shareholders" Mandate") (v)

The detailed text on Ordinary Resolution 12 on the Proposed New Shareholders' Mandate is included in the Circular to Shareholders dated 26 March 2014 which is enclosed together with the Annual Report.

Ordinary Resolution 13 – Continuing in Office as Indeper Non-Executive Chairman (vi)

to' Lim Say Chong has served the Board as an Independent n-Executive Director and Chairman of the Company for a nulative term of nearly eleven (11) years. The Board has mmended him to continue to act as an Independent Non-cutive Chairman based on the following justifications:-

- He has fulfilled the criteria under the definition of Independent Director as stated in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, and thus, he would be able to function as a check and balance, bringing an element of objectivity to the Board;
- nas vast experience in a diverse range of businesses therefore would be able to provide constructive ion; he exercises independent judgement and has the ty to act in the best interest of the Company;
- e has devoted sufficient time and attenti rofessional obligations for informed and ecision making; and
- He has continued to exercise his independence and due care during his tenure as an Independent Non-Executive Director and Chairman of the Company and carried out his professional duties in the best interest of the Company and shareholders.

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