

ADMINISTRATIVE NOTES ON 56TH ANNUAL GENERAL MEETING (“56TH AGM”)

Date : Tuesday, 5 May 2026
Time : 10.00 a.m.
Venue : Nexus, Connexion Conference & Event Centre, Grand Nexus Ballroom (Level 3A), Bangsar South City, No. 7, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia

REGISTRATION ON THE DAY OF THE 56TH AGM

The registration counter will open at 8.00 a.m. on Tuesday, 5 May 2026. Shareholders or proxies are requested to produce/show their original MyKAD or Passport (for non-Malaysians) during registration for verification purpose. Please ensure the original MyKAD or Passport is returned to you thereafter.

Please take note that no person will be allowed to register on behalf of another person, even with the original MyKAD or Passport of that person. Upon verification, shareholders or proxies are required to write their names and sign on the Attendance List placed on the registration table. Shareholders or proxies will also be given identification wristbands for voting purposes.

ENTITLEMENT TO PARTICIPATE AND APPOINTMENT OF PROXY

Only members whose names appear on the Record of Depositors as at 23 April 2026 shall be eligible to participate at the 56TH AGM or appoint proxy(ies) or corporate representative(s) or attorney(s) and/or the Chairman of the Meeting to attend and vote on his/her behalf. A member can appoint the Chairman of the Meeting as his/her proxy and indicate the voting instruction in the Form of Proxy. A member may appoint not more than two (2) proxies to participate at the AGM.

If you wish to participate in the 56TH AGM yourself, please do not submit any Form of Proxy for the 56TH AGM. You will not be allowed to participate in the 56TH AGM together with a proxy appointed by you.

Forms of Proxy and/or documents relating to the appointment of proxy(ies) or corporate representative(s) or attorney(s) for the 56TH AGM whether in hard copy or by electronic means shall be deposited or submitted in the following manner not later than **Sunday, 3 May 2026 at 10.00 a.m.:**

a) In hard copy form:

In the case of an appointment made in hard copy form, the Form of Proxy must be deposited with the Share Registrar of the Company at Tricor Investor & Issuing House Services Sdn. Bhd. at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, deposited in the dropbox located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia.

b) By electronic form:

All members can have the option to submit the Form of Proxy electronically via Vistra Share Registry and IPO (MY) portal (“The Portal”) and the steps to submit are summarised in the next page:

STEPS FOR INDIVIDUAL MEMBERS

PROCEDURE	ACTION
(a) Register as a user with The Portal	<ul style="list-style-type: none">• Visit the website at https://srmy.vistra.com• Click “Register” and select “Individual Holder” and complete the New User Registration Form.• For guidance, you may refer to the tutorial guide available on the homepage.• Once registration is completed, you will receive an email notification to verify your registered email address.• After verification, your registration will be reviewed and approved within one (1) working day. A confirmation email will be sent once approved.• Once you receive the confirmation, activate your account by creating your password. <p><i>If you are an existing user with The Portal or our TIIH Online portal previously, you are not required to register again.</i></p>
(b) Proceed with submission of Form or Proxy	<ul style="list-style-type: none">• After the release of the Notice of Meeting by the Company, login with your username (i.e. email address) and password.• Select the corporate event: “CARLSBERG BREWERY MALAYSIA 56TH AGM”.• Navigate to the 3 dots at the end of the corporate event and choose “SUBMISSION OF PROXY FORM”.• Read and agree to the Terms and Conditions and confirm the Declaration.• Indicate the total number of shares assigned to your proxy(ies) to vote on your behalf.• Appoint your proxy(ies) and insert the required details of your proxy(ies) or appoint the Chairman as your proxy.• Indicate your voting instructions – FOR or AGAINST, otherwise your proxy(ies) will decide on your votes.• Review and confirm your proxy(ies) appointment.• Print the Form of Proxy(ies) for your record.

STEPS FOR CORPORATION OR INSTITUTIONAL MEMBERS

PROCEDURE	ACTION
(a) Register as a user with The Portal	<ul style="list-style-type: none">• Visit the website at https://srmy.vistra.com• Click “Register” and select “Representative of Corporate Holder” and complete the New User Registration Form.• Complete the registration form with your personal details.• Once registration is completed, you will receive an email notification to verify your registered email address.• After verification, your registration will be reviewed and approval within two (2) working days. A confirmation email will be sent once approved.• Once you receive the confirmation, activate your account by creating your password. <p><i>Note: The representative of a corporation or institutional member must register as a user in accordance with the above steps before he/she can subscribe to this corporate holder electronic proxy submission. Please contact our Share Registrar if you need clarifications on the user registration.</i></p>
(b) Proceed with submission of Form of Proxy	<ul style="list-style-type: none">• Login to https://srmy.vistra.com with your email address and password.• Select the corporate event: “CARLSBERG BREWERY MALAYSIA 56TH AGM”.• Navigate to the icon “>” at the end of the corporate event.• Read and agree to the Terms and Conditions and confirm the Declaration.• Select the corporate holder’s name.• Proceed to download the submission file.• Prepare the file for the appointment of proxies by inserting the required data.• Proceed to upload the duly completed proxy appointment file.• Select “Confirm” to complete your submission.• Print the confirmation report of your submission for your record.

POLL VOTING

The voting at the 56TH AGM will be conducted by poll in accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. Tricor will conduct the poll by way of electronic voting (e-voting) via The Portal and Independent Scrutineers will be appointed to verify the results of the poll.

Shareholders or proxies or corporate representatives or attorneys can proceed to vote on the resolutions upon the announcement by the Chairman of the Meeting.

Shareholders and proxies who wish to use their own voting device to vote may connect to the Wi-Fi network provided by the venue. Please note that the connectivity may not be stable due to high volume of network usage.

Wi-Fi Name: CCEC Nexus

Username: Connexion

Password: freewifi

Upon completion of the voting session for the 56TH AGM, the Scrutineers will verify the poll results followed by the Chairman's declaration on whether the resolutions are duly passed.

DOOR GIFT

- a) As a token of appreciation for the shareholders' continued support to the Company, each shareholder or proxy who attends the 56TH AGM will be entitled to a Door Gift which will be announced by the Chairman in the Meeting.
- b) The Door Gift is only applicable to shareholders, members, proxies or corporate representatives who are registered attendees of the AGM on 5 May 2026 ("Eligible Shareholder") subject to the following conditions:
 1. Each registered shareholder who is present shall be eligible to ONE (1) Door Gift only.
 2. If a shareholder appoints more than one (1) proxy, only the first proxy in the Form of Proxy who is present shall be eligible to the Door Gift.
 3. If the first proxy has redeemed the Door Gift upon registration, shareholder(s) who decides to attend later will not be eligible to the Door Gift.
- c) The Company reserves the right to determine how uncollected Door Gift will be dealt with in the event the Eligible Shareholder defaults in collecting the Door Gift after the conclusion of the 56TH AGM.
- d) The Door Gift is not exchangeable or convertible to cash or any other items. The Company reserves the right to replace and/or substitute any of the Door Gift with an item of equivalent value without giving prior notice to the Eligible Shareholders.
- e) The Company reserves the right to amend these terms and conditions without prior notice.
- f) Please note that in line with our #CelebrateResponsibly campaign, there will be no product sampling after the AGM. Shareholders are encouraged to enjoy the Door Gift at home.

PARKING

Due to limited parking availability at the AGM venue, attendees are encouraged to carpool or use public transportation where possible.

INTEGRATED ANNUAL REPORT

In line with our sustainability commitments, we encourage you to refer to the electronic copy of the Integrated Annual Report available on the Company's website at <https://ir.carlsbergmalaysia.com.my/en/investor-relations/company-announcements/annual-general-meeting/>. You may however request for a printed copy of the Integrated Annual Report including ISSB Sustainability Statement 2025 at the Company's Share Registrar website at <https://srmy.vistra.com> by selecting "Request for Annual Report / Circular" under the "Investor Services".

NO RECORDING OR PHOTOGRAPHY

Unauthorised recording and photography are strictly prohibited at the 56TH AGM.

ENQUIRY

If you have any enquiries on the above, please contact the Company's Share Registrar, Tricor Investor & Issuing House Services Sdn. Bhd. during office hours on Mondays to Fridays from 8.30 a.m. to 5.30 p.m. (except on public holidays):

Tricor Investor & Issuing House Services Sdn. Bhd.

General Line : +603-2783 9299

Email : is.enquiry@vistra.com